

ALL TEXAS RETREAT AND CONFERENCE March 23 – 26, 2023

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Group vs. Team COACHING

What Every Coach Should Know

Dr. Janeen Antonelli, PCC, ITCA TCC Pre-Treat | 17 Jan 2023







IS IT A GROUP? IS IT A TEAM?





GROUP

No direct reporting relationship; individual goals

Client = the individual

"Where are **you** now? Where do **you** want to be? How will **you** get there? How can the group help?"

TEAM

An entity with shared purpose and interdependencies

Client = the team; coach the dynamics between the individuals

"Where is the **team** now? Where does the **team** want to be? How will the **team** get there? What about the system is enabling the current situation?"

Are WE a Group or a Team?

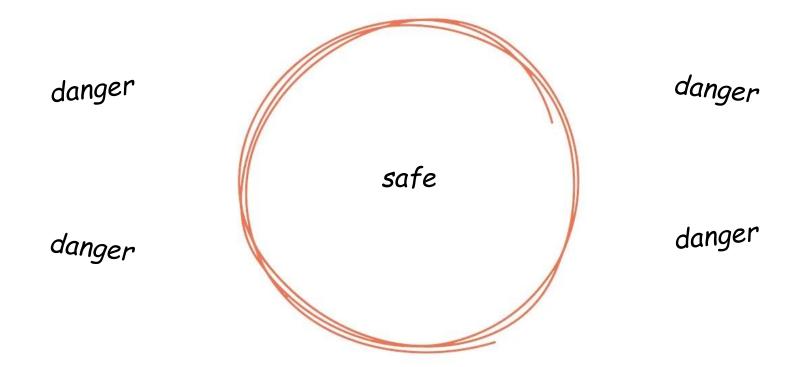
WHAT BOTH NEED







TRUST. PSYCHOLOGICAL SAFETY. CONNECTION



COACHING

Ask > Tell

Whose agenda?

Goal setting

Bottom lining

Accountability



Careful with words

teach

train

facilitate

class / course

consult

mentor ...

STABILITY + SURPRISE

Holding space that embraces both structure & creativity



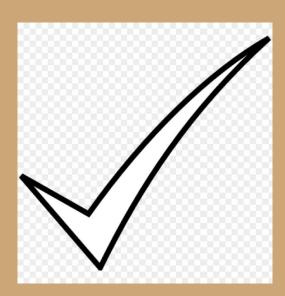




REFLECTION

Let's write it down





GROUP COACHING in PRACTICE

KNOW YOUR PHILOSOPHY



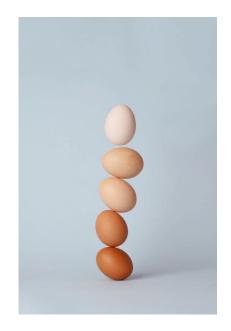
KNOW YOUR PHILOSOPHY

- ★ Serve every individual equally
- ★ Be objective and open
- ★ Be attentive to many agendas (zoom in)
- ★ Stay tuned to the layers, multiplicity, and opportunities for connection (zoom out)
- ★ Uphold a coach approach that is in the best interest of the individual client and respects the agreements of the group
- ★ What would you add or amend?



ABCs of GROUP COACHING







ARC

BALANCE

COMMUNICATION

ARC of engagement . accountability . progress



- ★ What is common that brings this group together?
- ★ What is the focus? As a group, as individuals?
- **★** What can they expect from the process?
 - How will the sessions be structured?
 - What is the duration and cadence of the group?
 - What shared agreements does the group want to set?
- ★ What does each person need from the group?

Five Session Framework for Group Coaching











Group Forming. Norming. Theme Intro

SMART Goals . Group Coaching . Strategies

Enemies of Learning . Barriers to Growth

Success Stories . Struggles . Refine

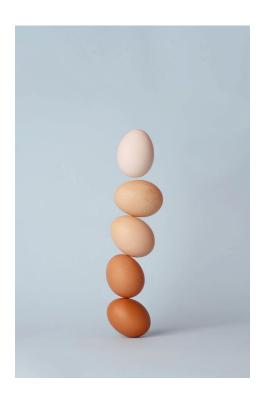
Reflection . Reinforcement . Next Steps

ARC of engagement . accountability . progress



- ★ What is common that brings this group together?
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BALANCE



- ★ What is the optimum number?
 - Sweet Spot
 - Virtual
 - Max Solo
- ★ Do you want or need a co-coach?
- ★ How will you be sure to zoom in (individual) / zoom out (group)?
 - Within a session
 - Across sessions
- ★ How will you balance stability & surprises?

COMMUNICATION



"Group Coaching is a sustained conversation"

- ★ BEFORE
- **★** DURING
- **★** BETWEEN
- **★** AFTER

BEFORE

Consider holding a brief orientation call with each group member. What it is. What it's not.

- -What does she see as current challenges and opportunities in her immediate environment?
- -What does he consider to be his strengths and development needs at this time?
- -Based on the above, what goal(s) do they want to set for themselves?

Goal #1 Goal #2

-How can this group support and challenge?



DURING

What are the group member's preferences - reflection, conversation, writing, movement?

A few options to choose from ...

- **★** Peer Coaching Pairs . Triads
- **★** Demo Coaching
- **★** Role Play | Real Play
- ★ Round Robin I | Round Robin II



BETWEEN



SMART GOALS WORKSHEET

GOAL Be specific and concise. Include the measure and time frame.	MY GOAL IS	1	
	Specific	S	
	Measurable	M	
PURPO SE Why is the goal relevant? What are the benefits?	Attainable	А	
	Relevant	R	
	Time-bound	Ť	
CHALLENGES What are the challenges to overcome? What resources and skills are needed?	COMPLETION DA	TE	
	/ /		

KEY STEPS How will you achieve your goal? What are the milestones and key steps?				
Description	Start Date	Complete Date		
			1	
			1	
			1	
			1	
			1	
			1	
			1	

MEASURE Keep a log of your progess.									
Date	Measure	Date	Measure	Date	Measure	Date	Measure		
			9						

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https://www.vertex42.com/templates/smart-goals-worksheet.html

AFTER

Coach the group members to reflection, appreciation, celebration, and next steps.

A few options to choose from ...

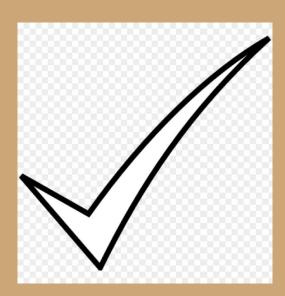
- ★ Affirmation 'Hot Seat'
- ★ Strategies 'to go'
- **★** Visioning
- ***** ..



REFLECTION

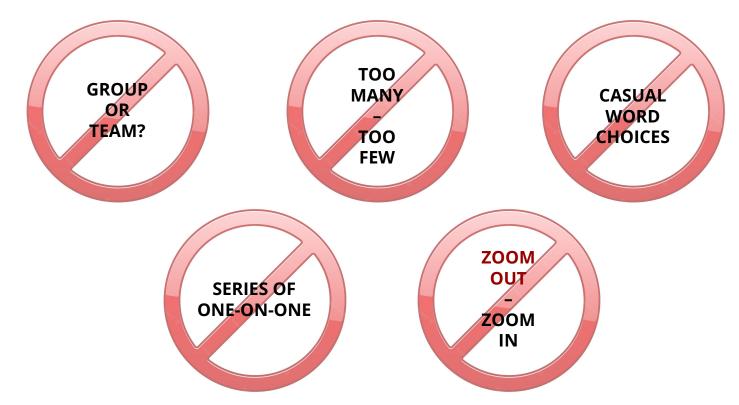
Let's write it down





OBSTACLES TO MASTERFUL GROUP COACHING

COMMON MISTAKES TO AVOID





COACH CONNECTIONS ...

- ★ Laurie Hall, PCC Pre-Treat Webinar @ 6:00 pm CST Tuesday, March 7

 Guided Drawing and Brainwriting for Individual and Group Coaching
- ★ Jennifer Britton, PCC Closing Keynote @ 9:15 am Sunday, March 26

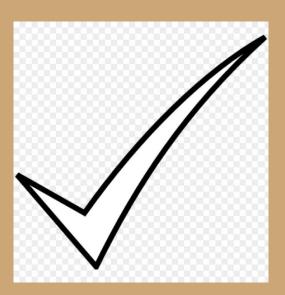
 Scaling Your Coaching Impact and Reach Through Group and Team Coaching
- ★ ICF Team and Group Coaching COP @ 8:00 am CST Wednesday, Jan 25

 Information Session about Advanced Certificate in Team Coaching

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THANK YOU!

Let's keep the conversation going!

2022 Gallery



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Connecting the Pieces...





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QUESTIONS?